ITEM 18-083

To hear a report from the Finance Committee Chair, authorize the Town Manager to transfer inter-departmental operating funds for FY'18, and to amend the fund balance policy, as recommended by the Finance Committee



TOWN OF CUMBERLAND, MAINE 290 TUTTLE ROAD

CUMBERLAND, MAINE 04021

TEL: 207-829-2205 FAX: 829-2224

To: Thomas Gruber, Finance Committee Chairman

From: William R. Shane, Town Manager

Date: June 18, 2018

Re: Budget Transfers FY 18

Charter Section 7 & 8- Expenditures & Transfers pages 12 and 13

I am requesting a meeting of the Finance Committee to review and prepare a recommendation to the full **Town Council at its June 25**th meeting for the transfer of funds to close-out the **FY 2018 Budget.**

All transfers will result in no increase in taxes and represents monies not spent from operating accounts, excess revenues and overlay.

Town Charter Article VI. Section 7. Expenditures and departmental revenue

The budget for all departments shall include all proposed expenditures; and the Council shall make a gross appropriation for each department for the ensuing fiscal year. The gross appropriation for each department shall not be exceeded except by consent of the Council.

Town Charter Article VI. Section 8. Transfers of appropriations

At the request of the Town Manager and within the last three (3) months of the budget year, the Council may by resolution transfer any unencumbered appropriations, balance or portion thereof between general classification of expenditures within a department. Following the close of the fiscal year the Council may also continue unexpended balances in capital accounts and prepaid items.

I am asking that you authorize me to make the necessary transfers between Revenues and Departmental Operating Budgets to close-out the FY 2018. The following pages show the actual line items for both Revenues and Expenses.

At the end of the presentation of the attached expenses, revenues and transfer recommendations, I would suggest the following motions which the Finance Committee approved at its Monday, June 18, 2018 meeting.

The operating Budget overages this year can be classified as follows:

| General Government | \$98,358 |
|----------------------|-----------|
| Public Safety - Fire | \$43,035 |
| Public Services | \$97,484 |
| Recreation | \$53,431 |
| | \$292,308 |
| | |

Saving in Other Areas reduced overage to: \$287,318

The Revenues budget overages this year can be classified as follows:

| Department | FY18 Budget | YTD ACTUAL @ 5/31 Est June | | Total | Est Surplus (Deficit) |
|--------------------------|-------------|------------------------------|---------|-----------|--------------------------|
| Other Taxes Total | 1,758,000 | 1,979,252 | 155,000 | 2,134,252 | 376,252 |
| Licenses & Permits Total | 143,615 | 138,478 | 9,699 | 148,177 | 4,562 |
| Intergovernmental Total | 715,036 | 610,164 | 92,938 | 703,102 | (11,934) |
| Other Revenues Total | 128,600 | 138,683 | 3,992 | 142,675 | 14,075 |
| Police Total | 75,600 | 81,713 | 3,500 | 85,213 | 9,613 |
| Fire Total | 190,600 | 195,100 | 22,242 | 217,342 | 26,742 |
| Public Works Total | 270,500 | 288,947 | 17,000 | 305,947 | 35,447 |
| Val Halla Course | 634,632 | 517,431 | 37,647 | 555,078 | (79,554) |
| Val Halla Other | 49,200 | 44,246 | 3,800 | 48,046 | (1,154) |
| Recreation Total | 818,116 | 912,906 | 109,631 | 1,022,537 | 204,421 |
| Library Total | 3,500 | 4,216 | 489 | 4,705 | 1,205 |
| Total General Revenues | 4,787,399 | 4,911,136 | 455,938 | 5,367,074 | 579,675 |

Excise Taxes and Recreation are all well above projections and comprise the lion's share of revenue overages. We have increased Excise Taxes for next year again as well as recreation revenues. The \$850,238 dollar excess will be applied to a multitude of Town infrastructure, senior tax relief and AIP programing as well as funding budget reserves. Estimated year end expenditures by Department are listed on the next page.

| Department | FY18 Budget | YTD ACTUAL @ 5/31 | Est June | Total | Est Surplus (Deficit) |
|--|--------------------|----------------------|-----------|--------------------|--------------------------|
| Other Taxes Total | 1,758,000 | 1,979,252 | 155,000 | 2,134,252 | 376,252 |
| Licenses & Permits Total | 143,615 | 138,478 | 9,699 | 148,177 | 4,562 |
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| Val Halla Course | 634,632 | 517,431 | 37,647 | 555,078 | (79,554) |
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| Library Total | 3,500 | 4,216 | 489 | 4,705 | 1,205 |
| Total General Revenues | 4,787,399 | 4,911,136 | 455,938 | 5,367,074 | 579,675 |
| Administration Total | 571,347 | 572,249 | 46,260 | 618,509 | (47,162) |
| Assessing Total | 85,625 | 85,856 | 11,000 | 96,856 | (11,231) |
| Town Clerk Total | 197,180 | 197,272 | 20,329 | 217,601 | (20,421) |
| IT Total | 192,757 | 198,835 | 8,373 | 207,208 | (14,451) |
| Elections Total | 13,103 | 6,721 | 6,422 | 13,143 | (40) |
| Planning Total | 65,850 | 57,681 | 5,593 | 63,274 | 2,576 |
| Legal Total | 42,500 | 42,498 | 7,631 | 50,129 | (7,629) |
| General Government Total | 1,168,362 | 1,161,112 | 105,608 | 1,266,720 | (98,358) |
| Police Total | 1,358,525 | 1,233,066 | 115,770 | 1,348,836 | 9,689 |
| Fire & Rescue Total | 874,775 | 852,519 | 65,291 | 917,810 | (43,035) |
| Code Enforcement Total | 138,705 | 124,989 | 10,883 | 135,872 | 2,833 |
| Harbor Master | 10,000 | 6,058 | 3,500 | 9,558 | 442 |
| Animal Control Total | 31,473 | 30,562 | 3,123 | 33,685 | (2,212) |
| Public Safety Total | 2,413,478 | 2,247,194 | 198,567 | 2,445,761 | (32,283) |
| Public Works Total | 1,113,973 | 1,127,204 | 55,294 | 1,182,498 | (68,525) |
| Solid Waste Total | 497,785 | 420,888 | 84,752 | 505,640 | (7,855) |
| Parks Total | 279,153 | 260,538 | 37,677 | 298,215 | (19,062) |
| W. Cumberland Hall Total | 5,775 | 5,968 | 493 | 6,461 | (686) |
| Historical Soc Bldg | 4,958 | 5,429 | 884 | 6,313 | (1,355) |
| Public Services Total | 1,901,644 | 1,820,027 | 179,101 | 1,999,128 | (97,484) |
| Clubhouse | 35,804 | 32,409 | 2,110 | 34,519 | 1,285 |
| Course | 474,665 | 421,942 | 55,187 | 477,129 | (2,464) |
| Pro Shop | 224,719 | 202,589 | 33,202 | 235,791 | (11,072) |
| Val Halla | 735,188 | 656,940 | 90,499 | 747,439 | (12,251) |
| Recreation Total | 920,638 | 896,056 | 78,013 | 974,069 | (53,431) |
| Recreation | 920,638 | 896,056 | 78,013 | 974,069 | (53,431) |
| Library Total | 437,550 | 409,640 | 37,623 | 447,263 | (9,713) |
| Library Total | 437,550 | 409,640 | 37,623 | 447,263 | (9,713) |
| General Assistance Total | 35,000 | 28,285 | - | 28,285 | 6,715 |
| Health Total | 13,875 | 13,577 | 300 | 13,877 | (2) |
| Cemetery Total | 26,700 | 26,700 | | 26,700 | - |
| Conservation Total | 6,000 | 4,716 | 500 | 5,216 | 784 |
| Fire Hydrants Total | 70,800 | 63,367 | 6,525 | 69,892 | 908 |
| Streetlights Total | 43,000 | 40,174 | 3,648 | 43,822 | (822) |
| Contingency Total | 10,000 | - 00.702 | 1,500 | 1,500 | 8,500 |
| Muni Building Total | 79,609 | 88,792 | 9,436 | 98,228 | (18,619) |
| Abatements Total | 20,000 | 23,069 | - | 23,069 | (3,069) |
| Other Total | 304,984 | 288,680 | 21,908 | 310,588 | (5,604) |
| General Fund Controllable Expenditures | 7,881,844 | 7,479,649 | 711,320 | 8,190,969 | (309,125) |
| Debt Service Total | 970,000 | 962,673 | - 6 500 | 962,673 | 7,327 |
| Insurance Total MSAD #51 Total | 331,827 | 310,847 | 6,500 | 317,347 | 14,480 0 |
| County Tax Total | 17,208,107 | 15,774,098 | 1,434,009 | 17,208,107 | - |
| CIP transfers | 813,904 693,000 | 813,904 693,000 | - | 813,904 693,000 | - |
| General Fund Fixed Expenditures | 20,016,838 | 18,554,522 | 1,440,509 | 19,995,031 | 21,807 |
| General Fund Total Expenditures | 27,898,682 | 26,034,171 | 2,151,829 | 28,186,000 | (287,318) |
| General Fund Total Expellultures | 21,030,002 | 20,034,1/1 | 2,131,023 | 20,100,000 | (201,310) |

Recommended FY 2018 Transfers:

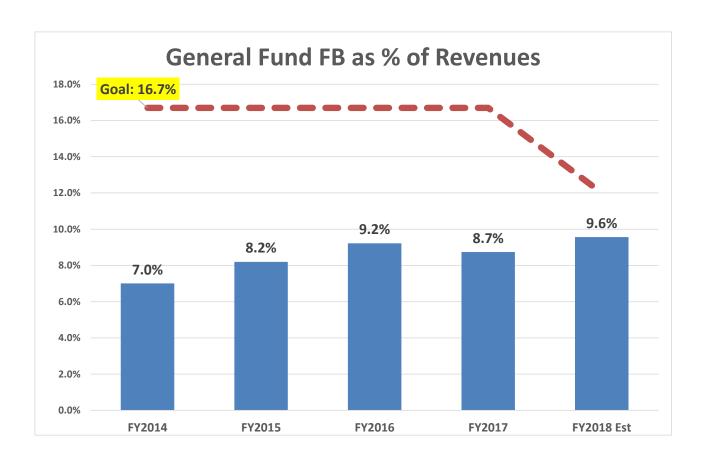
Town of Cumberland Sources and Uses of GF Surplus Fiscal Year Ending 6/30/2018

| | | | | | % | Goal- FY 19 |
|---|--------------|--------------|------|-----------|------|-------------|
| FY2018 Beginning GF Fund Balance | | | \$ 2 | 2,436,028 | 8.7% | 12.0% |
| | Budgeted | Estimated | | | | |
| GF Revenues over (under) budget | \$4,787,399 | \$5,367,074 | | 579,675 | | |
| Homestead Exemption Reimbursement | \$0 | \$367,114 | | 367,114 | | |
| GF Expenses (over) under budget | \$27,898,682 | \$28,186,000 | | (287,318) | | |
| Add: Overlay (excluding Homestead) | | | | 252,307 | | |
| CIP unbudgeted expenses (see below) | | | | (61,497) | | |
| Estimated End of Year funds available: | | | | 850,281 | | |
| Less transfers for: | | | | | | |
| Assessing property audit | | | | (100,000) | | |
| Local roads PM | | | | (88,000) | | |
| Senior tax rebate | | | | (70,000) | | |
| Town anniversary | | | | (15,000) | | |
| Brown tail moth spraying | | | | (20,000) | | |
| TAN interest | | | | (15,000) | | |
| Library collection additions | | | | (10,000) | | |
| Police CIP Additional | | | | (16,000) | | |
| FIRE CIP | | | | (16,000) | | |
| | | | | (350,000) | | |
| Any additional excess revenues will be adde | d to Fund Ba | lance | | _ | % | Goal- FY 19 |
| Projected FY2018 GF Ending Fund Balance | | | \$ 2 | 2,936,309 | 9.6% | 12.0% |
| | | | | | | |
| CIP Expenses | | Over budget | t | | | |
| Landfill closure | | (26,497) | | | | |
| Vehicle maintenance lift | | (20,000) | | | | |
| Building maintenance pick up (Jonathan |) | (15,000) | | | | |
| | | (61,497) | | | | |

Recommended Motions 1 of 3:

1. I move the authorize the Town Manager to transfer excess end of year operating revenues and interdepartmental operating balances to close-out all Departmental budgets for FY 2018 as recommended by the Finance Committee.

| | GF Revenues | GF EOY FB | % | Goal: |
|------------|-------------|-----------|-------|-------|
| FY2011 | 20,517,073 | 2,150,042 | 10.5% | 16.7% |
| FY2012 | 21,273,120 | 2,231,218 | 10.5% | 16.7% |
| FY2013 | 23,036,910 | 2,595,663 | 11.3% | 16.7% |
| FY2014 | 23,806,938 | 1,668,540 | 7.0% | 16.7% |
| FY2015 | 25,207,688 | 2,066,785 | 8.2% | 16.7% |
| FY2016 | 27,235,216 | 2,511,108 | 9.2% | 16.7% |
| FY2017 | 27,874,301 | 2,436,028 | 8.7% | 16.7% |
| FY2018 Est | 30,464,866 | 2,914,309 | 9.6% | 12.0% |



Currently, the Town with the approved FY 2019 budget, is under the State's LD 1 budget allowance by over \$600,000 per John Brushwein our Assessor. This will be important when you set the Tax Rate at the end of July for FY 2019. Also we met the Finance Committees goal of less than a 2% impact to the Tax Rate by Municipal Services. This year's Total Municipal impact was \$00.03 of the total \$00.90 increase this year.

Recommended Motion 2 & 3:

- 2. I move the authorize the Town Manager to use the surplus monies generated from the sale of Surplus Equipment to purchase 50% of a van-bus with MSAD 51 to be used for AIP and Recreation. (\$17,000)
- 3. I move to change the Town's Fund Balance Policy Goal from 16.7% to 12% and to re-visit annually.